



Illinois Department of Transportation

# North States Steel Corp.

is hereby certified as a

## Disadvantaged Business Enterprise

This certificate is valid under current firm ownership and operational control only and supersedes any authorization or listing previously issued.

Handwritten signature of Randall S. Blankenhorn.

Randall S. Blankenhorn  
Secretary  
Illinois Department of Transportation

Handwritten signature of Pamela R. Simon.

Pamela R. Simon  
Director  
Office of Business & Workforce Diversity

Effective the 16<sup>th</sup> day of August 2016